

2024/2025 Salary policy transparency - Airbus Aircraft

Objectives met despite real complexity of implementation

On Monday March 3rd, Airbus Management presented the results of the salary policy application for the July 2024/June 2025 financial year to the representative trade unions.



o evolution of the car catalogue: 0,2%

H16 (Budget 1%)



REMINDER: This salary policy signed by the **CFE-CGC** was concluded in a particular and complex context, due to the implementation on 01/01/2024 of the new job classification. Set against a backdrop of high inflation, the agreement provided protection for the most exposed employees ("non-cadre" GR stub measure, distribution rates or even senior "cadres" topped-up IR).

i ne app	olicable meas	sures to the J	uly 2024 - Jur	le 2025 period are:		
July 2024 - June 2025 salary policy budget		GR	IR	Specific budgets		
"Non Cadres"	Classes 3 to 10		1,9%	1,8% ○ July 2024 : 0,1% MHS upgrades ○ September 2024 : 1,7% with a minimum IR: 40€ ○ IR distribution rate: at least 80% of the "Non-Cadr ○ IR distribution rate: at least 80% of the Seniors po	• •	
"Cadres"	Classes 11 to 15	4,4 %		3,7% o July 2024 : 0,5% MHS upgrades o September 2024 : 3,2% including 0,2% for a Seniors' measure (IR top-up of €30 for employees aged 50 and over) o mini IR: €120	0,7% ∘ promotions July 2024-June 2025	
				 IR distribution rate: at least 80% of the "Cadre" population IR distribution rate: at least 80% of the Seniors' population (aged 50 and over) 		
	Class 16			3,2% o including 0,2% for a Seniors' measure (IR top-up of €60 for employees aged 50 and over) o September 2024	1,2% o promotions July 2024-June 2025 1,0%	



Breakdown of the salary policy for the UES for the 2024/2025 financial year:

	B3 to E10		F11 to	H15	H16		
	W	M	W	М	W	М	
GR recipients	100% (mini €70)		_	•	-		
IR recipients	6237 / 85.4%		13935 /	87.4%	869 / 77.1%		
ik recipients	882 / 84.3%	5355 / 85.6%	4344 / 87.5%	9591 / 87.3%	212 / 77.4%	657 / 77.0%	
Recipients of a (GR + MHS upgrade)	86.2%		90.6%		-		
Average IR	€63	€57	€184	€179	€335	€336	

o mini IR: 130€



Breakdown of the promotions for the UES from 01/02/2024 to 02/01/2025:

"Non-cadres" total B3 to E10		Upgrade "Non-Cadres" to "Cadres"		"Cadres"	F11 to H15	H16		
W	M	W	M	W	W M		М	
714 / 9.8%		69 / 0.95%		515 / 3.2%		37 / 3.3%		
74 / 7.0%	640 / 10.2%	16 / 1.5%	53 / 0.9%	195 / 3.9%	320 / 2.9%	18 / 6.6% 19 / 2.2		
Breakdown of specific budgets:								



changes during the first half of 2024,

MHS ungrades

Consumption by February

i-iiio apgrades	"Non-Cadres	' (Budget 0.1%)	"Cadres" (Budget 0.5%)		
Impact of the job reclassification on					
01/01/2024 and changes in positions between 01/02/2024 & 07/01/2024	Nb of recipients	Used credit	Nb of recipients	Used credit	
Setween 51/52/2524 & 57/51/2524	173	0.09%	2555	0.5%	

F11 to H15 (Budget 0.7%)

2 nd 2025 of the specific promotional budgets								
(upgrades to MHS between 07/02/2024 & 06/30/2025)	Nb of recipients	Used credit	Nb of recipients	Used credit	Nb of recipients	Used credit		
	6834, for the stub60 for the promotions	0.61%	448	0.31%	64	0.46%		
CONSIDERATIONS								

"Non-Cadre" (Budget 0.7%)

The CFE-CGC note that the salary policy has been distributed in accordance with the signed agreement:

the commitment to an 80% IR distribution rate has been met, including for employees over 50, all budgets earmarked for IRs have been distributed (1.7% for "NC" & 3% for F11 to H16 "cadres"),

- the budget earmarked for senior employees ("Cadre" staff aged 50 and over) was fully allocated in the form of a topped-up IR,
- the entire budget has been used to finance job reclassifications, as a result of RELOAD, as well as job
- for "Cadres" (F11-H15 & H16), the specific budgets dedicated to financing promotions made between July 2nd 2024 and June 30th 2025 have been partially used to date,
- for "Non-Cadres" (B3-E10), the specific budgets dedicated to financing the stub-measure & promotions carried out between July 2nd 2024 and June 30th 2025, has almost been used up to date (essentially by the talon measure).

The CFE-CGC is pleased to note that compliance with the gender equality agreement has been maintained without any specific measures in the 2024/2025 salary policy agreement.

The measures put forward by the CFE-CGC concerning employees aged 50 and over (distribution rate and Al cadre top-up) have proved their effectiveness. Indeed, the distribution as well as the average IR levels are

equivalent whatever the age bracket. Concerning the specific budgets dedicated to the financing of promotions (covering the period from 02/07/2024 to 30/06/2025) and more particularly the unused amount to date, the CFE-CGC has called for a

transparency meeting to be held no later than September 2025. Following this transparency exercise, negotiations on the 2025/2026 salary policy will begin

on March 10th 2025 for the Airbus Avions UES. Negotiations at Group level defining the general framework and the rules that will apply to

everyone (MHS grid, seniority point) began on 4 March 2025. With inflation still uncertain, the CFE-CGC will continue to defend employees' interests, relying in particular on measures that have proved their effectiveness in the 2024/2025 financial

year. Salary policy remains a major factor in the recognition of employees' commitment, the attractiveness of Airbus and the retention of skills. It is also an essential component of career management. An ambitious industrial policy

implies a demanding salary policy!



